

Charity Committee Agenda

Thursday, 16 November 2023 at 6.00 pm

Council Chamber - Muriel Matters House, Breeds Place, Hastings TN34 3UY.
Please enter the building through the Contact Centre entrance via the seafront.

For further information, please contact Democratic Services on 01424 451484 or email:
democraticservices@hastings.gov.uk

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Agenda Item 3 Public Document Pack

CHARITY COMMITTEE

18 SEPTEMBER 2023

Present: Councillors Cannan (Chair), Rogers (Vice-Chair) and Batsford

In attendance: Mary Kilner Chief Legal Officer, Kit Wheeler Chief Finance Officer, Victoria Conheady Deputy Chief Executive, Kevin Boorman Marketing and Major Projects Manager, Rita O'Mahoney Chief Accountant

Aaron Woods Resort Services Manager and Ian Sycamore External Funding and Compliance Manager accessed the meeting remotely.

14. APOLOGIES FOR ABSENCE

None Received.

15. DECLARATIONS OF INTEREST

None.

16. MINUTES OF PREVIOUS CHARITY COMMITTEE 12/06/23

RESOLVED – that the minutes of the meeting held on 12th June 2023 be approved as a true record

17. MINUTES OF COASTAL USERS GROUP 12/09/23

The Marketing and Major Projects Manager gave an update from the last Coastal Users Group meeting. The state of the Stade family fun park was raised as a concern with large areas of the fun park being shut during the summer also being a concern. Other concerns raised were the signage for Rock A Nore car park and the electronic car parking signs and the delay of the annual report. The committee discussed their shared frustration with Stade Family fun park.

Special thanks were given to Kevin Boorman on his approaching retirement at the end of the meeting for all the excellent work he has done with the Charity Committee over many years.

18. FORESHORE TRUST FINANCE REPORT

The Chief Accountant reported to the committee that income is currently projected to be a £102,000 increase on the Budget. Car Parking income is expected to exceed budget by £90,000. Expenditure is anticipated to be £19,000 under budget. This is due to the reduction of the cleaning costs that will be incurred because of the new cleaning contract. The governance cost which relates to auditors fees, protectors fees, chair allowances, legal and professional in the insurance is going to be in line with budget.

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The forecast operating surplus for 2023/24 is expected to be £377,000 which is £121,000 greater than the budgeted surplus.

Councillor Hilton asked why maintenance projects and cyclical repairs are being reduced after next year. The Chief Finance Officer explained the numbers will be revised as part of budget setting. Councillor Hilton asked if no parking cross hatching can be painted by the coast guard exit in Rock A Nore car park. The Deputy Chief Executive explained this request will be reviewed with officers, and that this land is in HBC ownership.

The committee discussed keeping the Foreshore trust self contained and to make sure the Foreshore trust does have some distance from Hastings Borough Council. This would include its own staffing and not using Hastings Borough Council resources on future projects. The Deputy Chief Executive explained a report will be brought to a future meeting.

RESOLVED (Unanimously)

-

To agree the draft financial outturn position for 2023/24.

Reasons

- The Council has the responsibility for the proper management of the financial affairs of the Trust. In doing so it complies with Accounting Codes of Practice and the high standards required for the accounting of public money.

19. NOTIFICATION OF ANY ADDITIONAL URGENT ITEMS

20. URGENT ITEMS (IF ANY)

21. FORESHORE TRUST PLAYGROUND RENEWAL SCHEME 2024/25

The Resort Services Manager reported to the committee on the proposed playground renewal scheme for the main play area at Pelham. A budget is allocated and for a renewal scheme for several of the larger items within the playground. It is recommended to proceed with a contractor on the framework that's available through Sussex Procurement Hub. Annual maintenance takes place but some of the larger items are approaching the end of their serviceable life. The playground was designed over 10 years ago and the renewal of the playground will make the playground as usable as possible to all the members of the Community that would use it.

The Chair highlighted this is good news and the Foreshore trust assets must be looked after. The play park is a popular attraction in Hastings and accessibility is an important part of the refurbishments. The Chair highlighted having a budget for maintenance but also redevelopment of the play park in future years.

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Councillor Hilton asked regarding the risks that were identified within the play park earlier in the year. Aaron Woods answered any substantial or intolerable risks have been fixed. Councillor Hilton also requested for different markings for different sports to be marked out in the multi-use games area.

The committee discussed the importance of inclusivity as well as accessibility and for the play park to be used by people together. The committee discussed the time frame for the refurbishments. The Deputy Chief Executive explained that plans are for work to begin before the end of the financial year.

The Deputy Chief Executive explained there is sufficient surplus within the reserves to be able to cover the cost of up to £250k

RESOLVED (Unanimously) Amended recommendation 1)

- 1. That for the 24/25 financial year the Foreshore Trust allocate a budget of £250,000 (225 for playground improvement and a £25k budget for staff resources) for a renewal scheme for the play equipment at the main Pelham playground.**
- 2. To proceed to direct contract award for a playground contractor on a framework available through the East Sussex Procurement Hub.**

Reasons:

1. Pelham playground is a popular facility and important asset to the Trust. The playground and some play items are now of an age and design where replacement and renewal is required, over and above general upkeep.
2. The cost of replacing individual items varies, but products supplied by the current provider are typically in the range of £15k to £25k per item including installation. The cost of replacing one item can exceed the entire annual maintenance budget for all play equipment.
3. The first objective of the charity is to “hold and maintain the charity’s land for the objects set out in the trusts of the charity, namely for the common use, benefit and enjoyment of all his majesty’s subjects and of the public”.

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4. In the trusts use of income and capital it must “firstly apply the charity’s income and, if the charity thinks fit, expandible endowment, in meeting the proper costs of administering the charity and of managing its assets (including the repair and insurance of its land and buildings). After payments of these costs the trustee must apply the remaining income in furthering the objects of the charity”

5. Improvements to the playground, including improving the accessibility of the facilities for users, are a priority for the Trust.

22. EVALUATION OF FORESHORE TRUST LARGE GRANT PROGRAMME

The External Funding and Compliance Manager reported to the committee to provide an independent review and summarize the achievements and learnings from the foreshore Trust large grant programme, which is currently in the last year. All the direct service delivery projects address the most basic needs of survival and access to safety, food, accommodation and warmth in the town. The funding, advice and support project supports other voluntary and community organizations to bring in funding and keep their organisations sustainable and the golden thread facilitates joint working across the large grant funded projects to improve how they identify and respond to the mental health needs. The review found that all the projects have delivered well, meeting and often exceeding targets up till the end of the programme (as of year 2). The review suggests that clearer and more specific focus is put on outcomes, changes for the better, which would improve knowledge about how the funding is benefiting individuals and communities.

The committee discussed how the projects have made a difference within the borough. The Chair highlighted that the current grants end 31st March 2024 and between now and then plans will be worked out as to what will happen with the next round of large grants. The committee discussed the need to make sure that the foreshore trust is financially viable and sustainable as an entity, and then review what are the priorities for the foreshore trust and the borough.

The Chair and committee gave thanks to all the charities for their work.

RESOLVED (Unanimously)

Charity committee to note the evaluation (appendix A) and discuss any implications for any future Large Grant programme.

That officers bring back a further report in December outlining any changes to the programme.

Reasons:

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1. The current Large Grant programme is coming to a close at the end of this financial year.
2. The intention of the evaluation is to help inform the future plans for this programme.

(The Chair declared the meeting closed at. 6.45 pm)

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Agenda Item 4



Report to: Charity Committee

Date of Meeting: 16 November 2023

Report Title: Stade Hall

Report By: Amy Terry
Property & Commercial Assets Manager

Purpose of Report

To update the Charity Committee on the Expressions of Interest process and to recommend that Spun Glass Theatre are appointed to manage Stade Hall

Recommendation(s)

- 1. That Spun Glass Theatre and appointed to manage Stade Hall subject to planning, due diligence and contractual processes**

Reasons for Recommendations

Spun Glass Theatre offered the most robust business case and have the organisational capacity to deliver the management of the Hall.

Introduction

1. Stade Hall has been managed and operated by East Sussex College Hastings since January 2019.
2. Their agreement comes to an end on 6 January 2024, and they advised they did not wish to renew.

Expressions of Interest

3. A brief was put together (appended for information) and Expressions of Interest were sought with a closing date of 4 September 2023.
4. Four Expressions of Interest were submitted. One of these was non-compliant so was discounted.
5. The uses proposed by the remaining three are summarised below:

- a. Organisation A

Develop the Hall as a Climate Hub and Green Hub and promote Hastings and its' communities as working collaboratively towards a safe and sustainable future with a strong focus on local produce, food growing, community learning, green skills sharing and generating and sharing local energy.

- b. Organisation B

Want to reclaim the original intention for The Stade Hall - a vibrant community space for the people of Hastings. Also want to celebrate the history of The Stade and the fishing fleet, working together in partnership with local organisations and artists to put on excellent events, bringing families together.

Proposed uses include:

- Theatre performances
- Drama, arts and craft workshops with associated café facilities for babies, young children and adults
- Meeting place for parent and baby groups
- Live music events
- Venue for rehearsal hire and hosting birthday parties
- Exhibitions, events, training and performances from commercial and community organisations
- Cinema Screenings
- Craft fairs
- Drop in space for families
- Bread-making workshop
- Office space for staff

c. Organisation C

Engaging with the community to ensure they benefit from and can access the exhibition hall and teaching kitchen involves building strong connections and addressing their needs.

The Stade and Kitchen on the Coast are ideally situated to help us to further deliver on our objectives

- Teaching People from Deprived Backgrounds How to Cook Healthy Meals on a Low Budget
- To address the shortfall of staff in the hospitality industry.

6. These were assessed and scored against the information requested in the Brief. Credit assessments were also undertaken. The results were as follows:

a. Organisation A

- i. Score 36.
- ii. The most comprehensive proposal with an emphasis on going green, very topical, with potential benefits for the wider community and beyond. Effectively only offering certainty of a one-year management contract. The Trust needs a greater commitment, if the benefits of what they propose are to cascade to the community and beyond.
- iii. Recommended.

b. Organisation B

- i. Score 38.
- ii. A very viable proposal with evidence of clear success, with an intent to expand current operations, with clear community and wider social benefits with potential to significantly benefit other tourist related businesses in the area. Also offering a five-year management.
- iii. Recommended – most viable.

c. Organisation C

- i. 31.
- ii. A proposal with multi-faceted community and social benefit. There is a clear proposal regarding the management fee payment. However, there are concerns regarding the viability of the management structure and the overall business risk associated therewith.
- iii. Cautiously recommended.

7. In view of this further checks were undertaken on Organisation A including seeking advice from Planning. The advice is that while some of the proposed uses are

within the authorised use F1 (Learning/non-residential institutions) and F2 (local community uses) this would need to be expanded to also include sui generis uses. So, a planning application for change of use would be required.

Coastal Users Group (CUG)

8. Feedback from the CUG will be reported verbally at the meeting.

Recommendation

9. It is therefore recommended that Spun Glass Theatre (Organisation B) is appointed to manage Stade Hall subject to planning consent for change of use being granted. If this does not happen, then it is recommended to progress with Organisation A as the second most viable.

Timetable of Next Steps

10. Please include a list of key actions and the scheduled dates for these:

Action	Key milestone	Due date (provisional)	Responsible
Planning obtained	Planning consent granted for change of use	TBC	Spun Glass Theatre
Spun Glass Theatre (or Organisation A) commence management of Stade Hall	Management agreement completed	TBC	Property & Commercial Assets Manager Legal Services Spun Glass Theatre

Wards Affected

Old Hastings (directly); all (indirectly)

Implications

Relevant project tools applied? Yes/No

Have you checked this report for plain English and readability? Yes/No

Climate change implications considered? Yes/No

Please identify if this report contains any implications for the following:

Equalities and Community Cohesiveness	Y
Crime and Fear of Crime (Section 17)	
Risk Management	Y
Environmental Issues	
Economic/Financial Implications	Y
Human Rights Act	
Organisational Consequences	Y
Local People's Views	Y
Anti-Poverty	

Additional Information

Appendix 1 – Brief for Expressions of Interest in Stade Hall Management

Officer to Contact

Amy Terry
aterry@hastings.gov.uk

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Expression of Interest – Stade Hall Management

Expressions of interest (EOI) are sought from organisations to programme, manage and promote Stade Hall on behalf of the Hastings and St. Leonards Foreshore Charitable Trust.

These facilities were primarily constructed for the benefit of, and use by, the community. This is an exciting opportunity for charitable/not for profit organisations to have use of excellent facilities in a prime location.

Background

Stade Hall is in the heart of Hastings Old Town, adjoining the Stade open space. It's owned by the Hastings and St Leonards Foreshore Charitable Trust (FST), of which Hastings Borough Council is the sole Trustee.

The use of facilities is governed by the purpose and objectives of the FST. Further information about the FST can be found at:

https://www.hastings.gov.uk/my_community/foreshoretrust/.

Any organisation that manages the facilities must be recognised as charitable or not for profit.

The building comprises:

- Communal entrance and foyer
- Main hall
- Training Kitchen (known as Classroom on the Coast)
- Small office space (for approx. 3 staff)
- Toilet facilities including disabled and baby change
- Storage cupboard for tables and chairs

It has a total capacity of 130 people, and a floor plan is attached.

Stade Hall

Stade Hall is a flexible space which has been operated by East Sussex College Hastings (ESC) since 2019. The space is mainly hired for art exhibitions, training days, workshops and meetings. There are currently approximately 60 bookings per year.

Facilities:

- Separate access to the classroom and hall in the foyer, plus doors directly onto open space
- Enclosed sink unit
- Large storage cupboard

- Plant room (this includes facilities for Classroom on the Coast too)
- Professional lighting system
- Projector and screen
- Exhibition hanging system
- 10 trestle tables and 100 chairs
- Soundproof roof

There is currently a tiered pricing system according to type of organisation (commercial, not for profit, public sector) hiring the space, peak or off-peak times and length of the hire.

ESC's agreement ends 6 January 2024. They continue to take bookings and it's expected these would be honoured once management is handed over, and the managing organisation would receive the hire fee. This will support the organisation in the short term as they will be able to guarantee some income, while developing and reviewing their own management programme for the spaces.

See the appendix for details of current fees and charges.

Classroom on the Coast

Classroom on the Coast is the smaller of the two spaces and is set up and fitted out as a seafood training kitchen, its located next to the fishing fleet giving it a unique feel. Users of the facility have been able to engage in healthy eating, learn about and eat seafood and, importantly, increase their awareness and understanding of the Hastings fishing fleet.

Classroom on the Coast is currently used as a space for private bookings, such as cooking demonstrations, fish festivals, and family events.

Facilities:

- Stainless steel mobile workstations (x8)
- Demonstration workstation with integral electric hob, small electric oven and sink
- Separate cupboard which houses equipment, induction hobs, freezer and one sink
- Bi-fold doors opening out onto side of building
- Small storage cupboard
- 10 mobile induction hobs
- Large fridge and 3 small fridges
- Large freezer
- 4 Industrial electric ovens
- Air conditioning unit and extraction unit
- Small food store cupboard

- Several sinks
- Dishwasher and washing machine
- Large range of top end cooking equipment
- Range of small cooking equipment (ladles, knives, spoons, graters, bowls etc)

Stade Open Space

Hastings Borough Council will continue to manage bookings for the Stade Open Space on behalf of the FST. We will work closely to ensure that these bookings are confirmed in conjunction with the appointed managing organisation and to ensure a coordinated approach.

In 2022 the Stade Open Space was used for 17 events.

As a guide the space is booked annually for the following events:

- AA commemorative road run
- Jack in the Green (May Day Bank Holiday)
- Fish Fairs
- Pirate Day (Sunday in July)
- Carnival (Saturday in August)
- Coastal Currents (weekends in early September)
- Hastings Week (two weekends in October, vehicle shows + bonfire)
- The Big Sleep (October)
- St Michael's Hospice (Weekend in December)

Various ad-hoc events are also booked during the year, such as band concerts, cycling events, arts events, etc.

Costs and Liabilities

Utilities, business rates and running costs will need to be met by the managing organisation. The rateable value is £11,000 – see this link for information on how to estimate business rates [Estimate your business rates - GOV.UK \(www.gov.uk\)](https://www.gov.uk/guidance/estimate-your-business-rates). Also see this link for information on relief and reductions [Am I eligible for relief or reductions? \(hastings.gov.uk\)](https://www.hastings.gov.uk/council-and-councillors/council-services/business-rates/relief-and-reductions/).

The FST will be responsible for exterior maintenance and repair. The managing organisation will be responsible for repairing and maintaining the interior of the building and all associated plant and equipment etc. including the alarm.

Insurance

The managing organisation will be responsible for public liability (£10m), employers' liability (£10m) and contents insurance.

The FST currently insures the building and recharges the cost and in 2022/23 this was £754.96. The managing organisation will need to comply with terms and conditions of the FST building insurance – unless separately insured by them with an insurer the Council accepts and at a suitable level of cover.

Energy Performance Certificate

Stade Hall has a current rating of C65. The FST wish to improve this so have plans and budget for installing LED lighting and Air Source Heat Pumps. The lighting is booked to be installed in September 2023 and a planning application has been submitted for units on the roof to serve the Air Source Heat Pumps.

Partnership Working and Engagement

A good working relationship with the Council and the managing organisation is expected. Additionally, due to the location and nature of the facilities the managing organisation may also be expected to engage with or join working groups with other businesses and organisations in the Stade area, such as Coastal Users' Group, RNLI, East Hastings Sea Angling Association, and the Hastings fishing fleet, the latter usually through the Hastings Fishermen's Protection Society.

As part of the contract arrangements for managing the facilities on behalf of the FST, the appointed organisation will undertake quarterly reviews with the Council.

Expression of Interest

There will be an opportunity for those expressing interest to visit the Stade Hall and Classroom by arrangement. If you wish to organise this, or have any queries or need further information, please contact estates@hastings.gov.uk

The successful applicant will be responsible for the day-to-day management of these facilities and is to demonstrate how they will maximise local community and wider use of the space as well as the premises' assets.

1. Interested parties should submit an expression of interest, which includes:

- Name of organisation and lead officer
- Contact details
- Organisation mission statement
- Confirmation that they are a charitable or not for profit organisation
- Confirmation that they hold or will procure £10m public liability and £10m employers' liability

2. A business case outlining the following:

- The term of the agreement you would require (how long)
- What you intend to use the spaces for and how you would do this
- How you would manage the facilities on a day-to-day basis (staffing, booking system, maintenance etc)

- How you intend to maximise the use of assets
- A simple financial forecast for year 1 – including proposed fees and charges
- How you would market and promote the venue to the local community, further afield and to potential hirers
- How you envisage managing the facility after year 1 to make it sustainable
- How you propose to engage with the community to ensure they benefit and can access it
- How much you would be prepared to pay for the management arrangement

Submission and timeline

EOIs are to be submitted by email to estates@hastings.gov.uk **no later than 17.00 on Monday 4 September 2023. EOIs submitted after this time will not be accepted.**

Once received EOIs will be assessed and those shortlisted may be invited to attend a meeting.

The final appointment will be decided by the Charity Committee (proposed to be reported to the meeting to be held on 18 September 2023) with occupation of the premises commencing on 8 January 2024.

**Appendix
Fees and Charges for Stade Hall**

Hourly	Not for profit	Weekday	£18.00
	Public Sector		£29.00
	Commercial		£35.00
	Not for profit	Weekend	£24.00
	Public Sector		£35.00
	Commercial		£40.00
Daily	Not for profit	Weekday	£103.00
	Public Sector		£171.00
	Commercial		£204.00
	Not for profit	Weekend	£138.00
	Public Sector		£204.00
	Commercial		£231.00
Weekly Exhibition	Not for profit	Hanging space only	£165.00
		Private use daytime	£220.00
		Exclusive use	£330.00
	Public Sector	Hanging space only	£220.00
		Private use daytime	£330.00
		Exclusive use	£440.00
	Commercial	Hanging space only	£275.00
		Private use daytime	£385.00
		Exclusive use	£550.00

Agenda Item 5



Report to: Charity Committee

Date of Meeting: 16 November 2023

Report Title: Finance Monitoring Report to Period 4 2023/24

Report By: Rita O'Mahoney
Chief Accountant

Purpose of Report

To advise members of the Committee on the current year's financial position (2023/24).

Recommendation

1. To agree the current financial position for 2023/24.

Reasons for Recommendations

The Council has the responsibility for the proper management of the financial affairs of the Trust. In doing so it complies with Accounting Codes of Practice and the high standards required for the accounting of public money.

The Trust is reporting a surplus for the 2023/24 financial year in respect of operating income and expenses of £382,000.

Introduction

1. The Foreshore Trust derives its income mainly from car parking and property leases/licences, the former income stream being quite variable.
2. Appendix 1 attached provides details of the actual income and expenditure to 30th September 2023 against the budget for 2023/24 as agreed at the March 2023 meeting of the Committee.
3. The forecast operating surplus for 2023/24 is expected to be £382,000 which is £79,000 greater than the budgeted surplus. This is mainly due to the increase in the projected parking Income.

Financial Position 2023/24

4. The budget agreed in March 2023 identified budgeted income at £1,549,000 and expenditure at £1,292,000 (Excl Capital Charges). The budgeted surplus for the year being £257,000 after direct governance costs, but before distribution of grants, capital charges and before use of Reserves.
5. Appendix 1 attached, details the current 2023/24 actual to date figures (as of 30th September 2023) compared to the agreed budget.
6. Income is currently projected to be a £102,000 increase on the Budget. Car Parking Income is expected to exceed budget by £90,000.
7. Investment Income is projected to be £12,000 over Budget because of the increase in interest rates currently available.
8. Expenditure is anticipated to be £23k under budget. This is due to the reduction of the cleaning costs that will be incurred because of the new cleaning contract.
9. Currently the Trust is anticipating a surplus for Operations at the end of the financial year of £382,000.

10. Given the ever-changing world in which we currently find ourselves it is prudent for the Trust to review its business plan regularly and update it in line with the latest information and forecasts.
11. The business plan has not been updated for some time due to officers and committee members not knowing the full impact of the Covid-19 Pandemic on the Trusts operations and financial position.
12. It is therefore a priority for the business plan to be updated to aid budget setting for the medium to longer term stability of the Trust and to allow for assurance around decision making, and as part of good governance.
13. To date much of the expenditure on maintenance projects and main programme projects has yet to occur. Appendix 2 details the business plan showing planned cyclical repairs and redecorations and main programme projects over the next 3 financial years.

Indicative Forward Plan

14. The indicative forward plan just like the business plan above is in the process of being updated and will be revised as part of the budget setting discussions with committee members once detailed discussions have taken place and a clear objective and plan is agreed upon.

Reserves

15. The total effective cash balances of the Trust at the 31 March 2023 amounted to £1.44m after providing for the outstanding settlement to Hastings Borough Council for amounts owed for 2022/23.
16. The reserves policy agreed on 23 September 2019 identified £900,000 as the suitable level to maintain given the potential risks to the Trust.
17. The Risk Register and Reserves policy was last considered by the Committee in September 2019 and will need to formally review again.

Timetable of Next Steps

1. Please include a list of key actions and the scheduled dates for these:

Action	Key milestone	Due date (provisional)	Responsible
Continued quarterly monitoring	Each financial quarter	Charity Committee Meetings	Chief Finance Officer
Review of 2023/24 under and over spends	2024/25 budget	March 2024	Chief Finance Officer

Wards Affected

None

Implications

Relevant project tools applied? Yes

Have you checked this report for plain English and readability? Yes

Climate change implications considered? N/A

Please identify if this report contains any implications for the following:

Equalities and Community Cohesiveness	No
Crime and Fear of Crime (Section 17)	No
Risk Management	Yes
Environmental Issues	No
Economic/Financial Implications	Yes
Human Rights Act	No
Organisational Consequences	No
Local People's Views	No
Anti-Poverty	No

Additional Information

Appendix 1 - Financial Monitoring Report

Appendix 2 – Business Plan

Appendix 3 – Grants Summary

Officers to Contact

Rita O'Mahoney

romahoney@hastings.gov.uk

01424 451510

SUMMARY - MONITORING REPORT	Actual 2022-23	Budget 2023/24	YTD Actual 2023-24 (6 months)	2023-24 Forecast to Year End (6 months)	2023-24 Forecast Outturn	2023-24 Variance
	£'000	£'000	£'000	£'000	£'000	£'000
Incoming Resources						
Investment Income	31	6	0	18	18	12
*Incoming resources from Charitable activities	1,298	1,285	813	562	1,375	90
Rental income	249	258	182	76	258	0
Total incoming resources	1,578	1,549	995	656	1,651	102
Resources Expended						
Loan Interest repayments	33	33	0	33	33	0
Charitable Activities (excluding Capital charges)	1,032	986	319	644	963	23
Maintenance projects and cyclical repairs	60	118	34	84	118	0
Governance costs	141	155	29	126	155	0
Total resources expended	1,266	1,292	382	887	1,269	23
Total Operating Surplus/(Deficit)	312	257	612	(231)	382	79
Small / Event Grants	90	43	17	26	43	0
Large Grants	182	181	81	101	181	0
Projects**	51	25	20	5	25	0
Total Grants & Projects	323	249	118	131	249	0
Surplus/(Deficit) before Depreciation	(11)	7	495	(362)	132	79
Transfer to/(from) HBC account						
Total Funds brought forward	1,458	1,447	-	-	1,447	0
Total funds carried forward	1,447	1,454	-	-	1,579	-

Business Plan

Appendix 2

Foreshore Trust Spending Plan	Foreshore Trust Spending Plan		2022-2023	2023-2024	2024-2025	2025-2026	Total
Cost centre	PROPERTY	DESCRIPTION OF WORK	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
			£				£
Maintenance projects							
20156B1100 / 5290B020	Beach - Other	Other repairs and renewals beachfront area	12,000	0	12,000	12,000	36,000
20156B1100 / 5290B020	Car Parks - Pelham	Maintenance	6,000	5,000	5,000	5,000	21,000
20156B1100 / 5290B020	Car Parks Rock a Nore	Maintenance	6,000	7,000	5,000	5,000	23,000
20156B1100 / 5290B020	Chalets - White Rock & Marina	Maintenance	2,000	2,000	1,000	1,000	6,000
20156B1100 / 5290B020	Cycle Hire Hut	Main walls - external redecoration	0	1,000	0	0	1,000
20156B1100 / 5290B020	Cycle Hire Hut	Roofs - routine re-felting	0	1,000	1,000	0	2,000
20156B1100 / 5290B020	Cycle route	Contribution to maintenance	0	0	0	0	0
20156B1100 / 5290B020	Pelham Place Car Park	Tarmac surfacing - routine minor maintenance	0	0	2,000	0	2,000
20156B1100 / 5290B020	Pelham Place Car Park	Clean out car park drainage gullies and channels	1,000	1,000	0	1,000	3,000
20156B1100 / 5290B020	Pelham Place Car Park	Main access routes and disabled parking space hatching road markings - re-application	0	0	0	3,000	3,000
20156B1100 / 5290B020	Pelham Place Car Park	Parking bay road markings - re-application	0	0	0	2,000	2,000
20156B1100 / 5290B020	Pelham Place Car Park	Traffic speed humps - repair / replacement	0	5,000	4,000		9,000
20156B1100 / 5290B020	Pelham Place Car Park	Vehicle height barrier at entrance	3,000	3,000	3,000	3,000	12,000
20156B1100 / 5290B020	Rock A Nore	Access Control Systems	0	5,000	0	0	5,000
20156B1100 / 5290B020	Pelham Place Car Park	Car park lighting columns - maintain LED lamps	500	500	500	500	2,000
20156B1100 / 5290B020	Pelham Place Car Park	Car park information and direction signage	0	0	1,000	0	1,000
20156B1100 / 5290B020	Pelham Place Public Conveniences	Main walls - external redecorations	0	0	3,000	0	3,000
20156B1100 / 5290B020	Pelham Place Public Conveniences	Interior - internal redecorations	0	0	1,000		1,000
20156B1100 / 5290B020	Pelham Playa (netted MUGA)	Replacement of roof netting system	0	10,000	0	0	10,000
20156B1100 / 5290B020	Pelham Playground	Repair of play proprietary play equipment	2,000	3,000	3,000	3,000	11,000
20156B1100 / 5290B020	Play Areas and Exercise Equipment	Maintenance of equipment	15,000	15,000	0	0	
20156B1100 / 5290B020	Play Hire Huts (Former Life Guards' Huts)	Main walls - external redecoration	0	0	0	1,000	1,000

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Foreshore Trust Spending Plan	Foreshore Trust Spending Plan		2022-2023	2023-2024	2024-2025	2025-2026	Total
Cost centre	PROPERTY	DESCRIPTION OF WORK	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
			£				£
20156B1100 / 5290B020	Play Hire Huts (Former Life Guards' Huts)	Roofs - routine re-felting	0	2,000	0	0	2,000
20156B1100 / 5290B020	Promenade Adult Exercise Equipment	Replacement / repair of equipment	0	2,000	0	2,000	4,000
20156B1100 / 5290B020	Promenade Finger Posts	Redecoration and repair	500	500	0	500	1,500
20156B1100 / 5290B020	Public Conveniences	Maintenance	6,000	6,000			12,000
20156B1100 / 5290B020	Rock-a-Nore Car Park - Hard Surfaced	Clean out car park drainage gullies and channels	1,000	0	1,000		2,000
20156B1100 / 5290B020	Rock-a-Nore Car Park - Hard Surfaced	Main access route and disabled parking space hatching road markings - re-application	0	0	0	2,000	2,000
20156B1100 / 5290B020	Rock-a-Nore Car Park - Hard Surfaced	Parking bay road markings to east end - re-application	0	0	0	1,000	1,000
20156B1100 / 5290B020	Rock-a-Nore Car Park - Hard Surfaced	Repair and replacement of metal bollards	0	2,000	0	0	2,000
20156B1100 / 5290B020	Rock-a-Nore Car Park - Hard Surfaced	Vehicle height barrier at car park entrance	3,000	3,000	3,000	3,000	12,000
20156B1100 / 5290B020	Rock-a-Nore Car Park - Hard Surfaced	Car park lighting columns - maintain LED lamps	500	500	500	500	2,000
20156B1100 / 5290B020	Rock-a-Nore Car Park - Hard Surfaced	Car park information and direction signage	0	0	1,000	0	1,000
20156B1100 / 5290B020	Rock-a-Nore Car Park - Loose Surface	Scarify and fill pot holes in loose surface finish	5,000	12,000	5,000	5,000	27,000
20156B1100 / 5290B020	Rock-a-Nore Car Park - Loose Surface	Replacement of damaged timber bollards	0	1,000		1,000	2,000
20156B1100 / 5290B020	Rock-a-Nore Car Park - Loose Surface	Repair timber kerb baulks to south boundary	0	0	2,000	0	2,000
20156B1100 / 5290B020	Rock-a-Nore Car Park - Loose Surface	Replace timber kerb baulks to south boundary	5,000	0	0	0	5,000
20156B1100 / 5290B020	Stade and Stade Kitchen	Maintenance	3,000	1,500	1,500	1,000	7,000
20156B1100 / 5290B020	Stade Barriers	Annual maintenance	2,000	2,000			4,000
20156B1100 / 5290B020	Stade Hall	Interior spaces - internal redecoration	0	0	0	0	0
20156B1100 / 5290B020	Stade Hall	Main hall & kitchen - renewal of floor coverings	0	0	0	0	0
20156B1100 / 5290B020	Stade Open Space	Drainage gully clearance	500	500	500	500	2,000
20156B1100 / 5290B020	Stade Open Space	Bench redecoration and remove shingle build up	3,000	0	0	3,000	6,000
20156B1100 / 5290B020	Stade Open Space	Automatic bollard and barrier replacement	0	0	10,000	0	10,000
20156B1100 / 5290B020	Stade Public Conveniences	Interior spaces - internal redecoration	6,000	0	0	0	6,000
20156B1100 / 5290B020	White Rock Baths	External redecoration/ Building maintenance	10,000	10,000	0	0	20,000

Foreshore Trust Spending Plan	Foreshore Trust Spending Plan		2022-2023	2023-2024	2024-2025	2025-2026	Total
Cost centre	PROPERTY	DESCRIPTION OF WORK	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
			£				ESTIMATE
							2022- 2026
							£
20156B1100 / 5290B020	White Rock Baths - Lower Basement	Additional pump hire if above adopted.	8,000	8,000	8,000	8,000	32,000
20156B1100 / 5290B020	White Rock Baths - Lower Basement	Sewage tank and pump set - maintenance	500	500	500	500	2,000
20156B1100 / 5290B020	White Rock Baths - Main and Small Hall Level	Further protection of interior spaces from water ingress with use of plastic sheeting at high level and internal guttering where new ingress occurs.	3,500	5,000	0	5,000	13,500
20156B1100 / 5290B020	White Rock Baths - Promenade Level	Main central entrance superstructure and lightwell upper and lower walls - external redecorations (Inc. White Rock Community Hub frontage)	15,000	0	0	0	15,000
20156B1100 / 5290B020	White Rock Beach Chalets	Timber walls - external redecoration	5,000	0	0	5,000	10,000
20156B1100 / 5290B020	White Rock Promenade - Timber Kiosk Decking	Timber decking and ramps around kiosk -minor repairs	0	500	0	500	1,000
20156B1100 / 5290B020	White Rock Promenade (FST owned area only)	Timber seating, benches, waste bins, & planters - repairs and maintenance.	500	0	0	0	500
20156B1100 / 5290B020	Winch Road	Maintenance & lighting	2,000	2,000	2,000	0	6,000
Total of Cyclical Repairs and Redecorations			127,500	117,500	76,500	75,000	366,500
Projects (main programme)							
20156B1100 / 5290B020	White Rock Promenade (FST owned area only)	Rationalisation of timber seating, benches and waste bins.*	20,000	0			20,000
20161B1102 / 5296B022	Contingency	Project Work Contingency	25,000	25,000	25,000	25,000	100,000
Total Projects - Main Programme			45,000	25,000	25,000	25,000	120,000
TOTAL PROGRAMME			172,500	142,500	101,500	100,000	486,500

Indicative Forward Plan	Draft			
	Outturn 2023-24	Budget 2024-25 £'000	Budget 2025-26 £'000	Budget 2026-27 £'000
Incoming Resources				
Investment Income	18	6	6	6
Incoming resources from Charitable activities	1,375	1,285	1,311	1,337
Rental income	258	258	263	269
Total incoming resources	1,651	1,549	1,580	1,612
Resources Expended				
Loan repayments	33	33	33	33
Charitable Activities* (excluding Capital charges)	963	986	1,006	1,026
Maintenance projects and cyclical repairs	118	118	77	75
Governance costs	155	157	160	163
Total resources expended	1,269	1,293	1,275	1,297
Total Operating Surplus/(Deficit)	382	256	305	314
Small / Event Grants	43	43	45	45
Large Grants	181	181	181	181
Projects**	25	25	25	25
Total Grants & Projects	249	249	251	251
Surplus/(Deficit)	133	6	53	63
Usable current assets brought forward	1,447	1,580	1,586	1,639
Usable current assets carried forward	1,580	1,586	1,639	1,702
Minimum Reserves	900	900	900	900

Hastings and St Leonards Foreshore Charitable Trust
Grants Programme Payments Schedule

Appendix 4

Small Grants

	Amount	Grants paid as at 30/09/23 Amount	Forecast 6 months to 31st March 2024 Amount
	£	£	£
The Rude Mechanical Theatre Co	1,000.00	0.00	1,000.00
Warming up the Homeless	5,832.00	0.00	5,832.00
Cruse Bereavement Support East Sussex	3,041.00	2,737.00	304.00
In2play CIC	5,900.00	0.00	5,900.00
Stop Look Listen CIC	5,991.00	5,392.00	599.00
Project Rewild CIC	3,720.00	0.00	3,720.00
Hastings City of Sanctuary (public name Hastings Community of Sanctuary)	3,000.00	3,000.00	0.00
Tempo Arts Ltd	2,688.00	0.00	2,688.00
Sweetshop Revolution CIC	3,950.00	3,555.00	395.00
The Posh Club CIC	5,000.00	0.00	5,000.00
Paediatric Diabetes Community team	1,000.00	900.00	100.00
Hastings & St.Leonards Voluntary Lifeguard Club	1,800.00	1,800.00	0.00
Total	42,922.00	17,384.00	25,538.00

Large Grants

Change Grow Live (CGL)	22,299.00	11,150.00	11,149.00
Citizens Advice 1066	42,108.00	21,054.00	21,054.00
Hastings Advice & Representation Centre (HARC)	42,108.00	31,581.00	10,527.00
Hastings Voluntary Action (HVA)	35,755.00	0.00	35,755.00
The Links Project (HVA)	11,140.00	2,785.00	8,355.00
The Seaview Project	28,000.00	14,000.00	14,000.00
	181,410.00	80,570.00	100,840.00

Total Grants

224,332.00 **97,954.00** **126,378.00**